

BOARD OF GOVERNORS

CHAIRMAN'S REPORT

Report of Dr Mary Archer, Chairman

SELECTED CONFERENCES, MEETINGS AND VISIT SINCE THE LAST MEETING OF THE BOARD OF GOVERNORS

- 30 June I attended the dinner preceding the Annual General Meeting of the charity Medical Support in Romania, with which Addenbrooke's Abroad has formed an informal partnership, and spoke on the recent activities of Addenbrooke's Abroad.
- 1 July Blair Sadler, former CEO of the San Diego Children's Hospital and now a consultant on children's hospital design, visited the Trust.
- 2 July Joint Board Meeting with Cambridgeshire PCT.
- 3 July Visit of a five-person delegation from Botswana, led by the Permanent Secretary of the Ministry of Health. The Ministry wishes to provide Botswana's referral hospitals with Foundation Trust-like autonomy, and is seeking advice on how to achieve this by means of PFI-like building procurement and health system reform. Together with appropriate colleagues, I plan to visit Botswana in the coming months to progress this project this will be funded by the Ministry.
- 8 July Healthcare Science day run by Colin Carr and colleagues from Pathology at Coleridge School. Opening of the new Breast Cancer Research Unit, a £2M facility which has been wholly funded by ACT.
- 10 July Dr Bushra Jamil, who is a visiting clinician from Aga Khan University Hospital, Pakistan, met with Professor Andrew Lever and me to discuss the Trust's links with AKUH. In recent years, Professor Lever has had five AKUH medical students doing their electives in his laboratory on aspects of infection control, and he hopes to extend this programme to bring one or two registrars per year from AKUH for specialist infection control training.
- 15 July Sarah Whiteley and Olivia Crichton-Stuart of SG Hambros Bank visited to discuss the bank's interest in supporting the Trust, in particular the planned Children's Hospital.
- 18 July Summer lunch hosted by Dr Stephen Jolly, Head of Communications for the University, held in Clare Fellows' Garden.

- 21 July Joint University/Addenbrooke's Liaison Group meeting; also the Leadership Forum talk given by US Senator Bill Bradley.
- 22 July I attended the CRAC Board of Trustees Meeting and Awayday, which was held at Madingley Hall. The Trust has contributed to *icould*, an innovative CRAC project to provide careers guidance in a form to which young people can relate: they are creating a website to be launched next January on which several thousand people in a wide range of jobs and occupations will tell personal short 'stories' about how they got to do what they do. At Addenbrooke's the *icould* team gathered a large number of stories which will illustrate the wide range of career opportunities within the NHS.
- Visit of Dr Ahmad Ali Khalili, Chancellor of Tabriz University of Medical Sciences, and Dr A. A. Khaki, Director of the University's International Affairs Office. Dr Ali Khalili wishes to improve his University's teaching hospitals' clinical skills in various areas, particularly obstetrics, gynaecology and cardiothoracic surgery (and in the latter context he had earlier visited Papworth Hospital).
- 23 July The Chief Executive and I visited Marshall's Airport to view their military mobile hospital and meet with Michael Marshall.
- Later I attended and spoke at an event at Cambridge Regional College organised by the new NHS Sustainable Development Unit to launch their Carbon Reduction Strategy and Local Partnerships for Sustainable Development.
- 24 July Meeting with the Regius, Stephen Graves, Stephen Davies, John Bradley and Malcolm Edwards to progress the discussion about an Academic Health Science Centre Cambridge.
- Official opening of the Institute of Metabolic Science by 1985 Nobel Laureate Dr Joseph Goldstein.
- 28 July I visited the Institute of Metabolic Science, where Dr Roman Hovorka gave me a demonstration of his prototype Artificial Pancreas. Later I had my regular fortnightly meeting with Peter Dalton.
- 29 July First meeting of the South Campus Board Sub-Group.
- 30 July Karen Castille's Seminar for Governors on the Year of the Nurse.
- 31 July Selection panel to choose master planners for the Trust's expanded site.
- 28 August I met with Lyn McIntyre to discuss her role as a governor of the Mental Health Trust. Dr Jill Challener's retirement function at the Weston Centre.
- 1 September ACT Trustees' meeting.
- 2 September Visit of the MRC Centre site. Second meeting of the South Campus Board Sub-Group.

- 3 September I opened the Advanced Neurosciences Day programme organised for nurses and other Trust staff in the ATC. I then travelled with the Chief Executive to the Norfolk & Norwich NHS FT for a meeting with Chairman David Prior and Acting CEO Anna Dugdale.
- 4 September I attended the first session of the PCT and Trust Chairs' and Chief Executives' meeting organised by NHS East of England in Newmarket, and then travelled to London to chair a meeting of the steering group of the Urology Informed Decision Making Programme.
- 5 September The Rogers family continued their prodigious fundraising for paediatric oncology with a 24-hour 5-a-side football match on 4/5 September at the David Beckham Football Academy in Greenwich. Addenbrooke's team was organised by Matt Murray, locum consultant and the Trust's resident football fanatic. This event raised a further £100,000, completing the £800,000 funding required for the paediatric oncology outreach team. Pre-meeting with Deputy Chair of the Board of Governors Judith Ewer, and then Judith, Ann Alderton and I had an agenda planning meeting for the Board of Governors' meeting of 16/18 September.
- 8 September Peter Dalton, ACT's new Director of Fundraising, and I met with David Ian of David Ian Productions in London to discuss support for the planned children's hospital. In the evening I attended the Cambridge/Yale Cardiovascular Collaboration dinner.
- 9 September Board of Directors' Meeting. In the evening I attended EEDA's Annual Meeting in Newmarket, and was one of a three-person panel discussing growth in a low-carbon economy.
- 10 September Universities UK Members' Annual Conference, held this year in Cambridge.
- 11 September I opened a joint conference between the Trust, the City and County Councils and Cambridgeshire Police on reducing alcohol-related violence. This pioneering conference was organised by Lawrence Ashelford, Head of Planning, and Dr Adrian Boyle, one of the Trust's emergency physicians. About 1200 people per year attend our A&E with alcohol-related injuries, of which 200-300 have suffered severe disfigurement or disability and among which there will be 5-10 deaths. Nationwide, less than one quarter of alcohol-related violence is reported to the police. The purpose of this conference was to co-ordinate the passing of anonymised data on A&E attendances to the police and local authorities, so that they can target their crime reduction efforts more accurately.
- I met with one of the organisations shortlisted to conduct the Board Performance Evaluation for the Board of Directors and the Board of Governors.
- The Healthcare Commission made an unannounced inspection to the Trust.
- I chaired an EESCN workshop on the future of stem cells in Cambridge.

12 September I attended a meeting of the Junior Doctors Forum, and then met with the other organisation shortlisted to conduct the board performance evaluation.

PRE-HOSPITAL CRITICAL CARE

I am pleased to say that good progress continues to be made with reforming the management and governance of pre- and inter-hospital critical care. Dr Robert Winter, now Medical Director for the SHA, has added this workstream to his Darzi acute services review. Following an initiative by Dr Ben Teasdale, the new Chairman of Magpas, Magpas and the EAAA have agreed to merge. Michael Marshall has generously agreed to house Anglia Two overnight without charge at Marshall's Airport, which will reduce the EAAA's costs by about £100,000 p.a., and will also increase the reach of the air ambulance service into west Cambridgeshire and Bedfordshire. One remaining challenge is to bring the Essex and Herts Air Ambulance, which historically transports most of its emergency patients to London hospitals, into an EoE region-wide arrangement.

SOUTH CAMPUS RENEWAL

As reported to the Governor/Director Working Group on Forward Planning, the South Campus renewal programme is underway. Deloitte have been engaged to advise the Trust on capital headroom under various growth/activity/surplus scenarios, and expect to conclude their work by the end of October. Following a tender exercise, Devereaux and Allies & Morrison have been appointed to advise the Trust on masterplanning and the clinical areas of the 2020 land, and expects to report by the end of June 2009. The Board of Directors is currently considering the case for progressing the development of a Perinatal centre for the Trust in advance of the main South Campus programme, because of the increasing pressure of activity in the Rosie.

CHKS AWARDS

In April CHKS named the Trust as one of the Country's top 40 hospitals for the seventh year running. They have also given us their first National Quality of Care Award. Of this award CHKS said: 'The award recognises excellence in providing the right level of care to patients according to their diagnosis. The award was based on a number of criteria including the length of time patients stay in hospital, the rate of emergency re-admissions and whether the care pathway proceeded as originally intended.'

In the CHKS press release, James Coles, their Director of Research, said: 'Patients rely on their local hospital to provide appropriate treatment at the right time. Cambridge University Hospitals NHS Foundation Trust has achieved exceptional standards in the delivery of patient care.'

HSJ AWARDS

The Trust has been short-listed in two categories in this year's Health Service Journal awards: Acute Trust of the Year, and Patient Safety (the latter for the creation of the Central Venous Access Team). The winners will be announced at a dinner in London in November.

MISCELLANEOUS

I am pleased to report that Georgina Pharoah and Eric Revell have accepted an invitation to join the Patient Safety Council, and that the NHS Employers' Policy Board has elected Gerald Coteman to serve as its representative on the NHS Confederation Council.

I have accepted an invitation to become the President of the Cambridge Branch of the NHS Retirement Fellowship, for a term of five years commencing 1 July 2008.

Dr Mary Archer
Chairman
16 September 08