

BOARD OF GOVERNORS

CHAIRMAN'S REPORT

Report of Dr Mary Archer, Chairman

By most measures, the Trust has enjoyed an exceptionally successful year, culminating in the very good news that the bid to form an Academic Health Sciences Centre (AHSC) was successful. Cambridge University Health Partners, as this partnership between the University of Cambridge, the Trust, Papworth Hospital NHS FT and Cambridgeshire & Peterborough NHS FT, will be known, promises to be a powerful catalyst and driver for cooperation and innovation in medical education, clinical research and patient care. However, Governors will be aware from the report of the Executive Director of Finance that the norovirus outbreaks of November and January, combined with very high bed occupancy over the winter months, is predicted to lead to a more modest year-end surplus than the Trust had originally expected. Efficiency targets and the credit crunch will add further cost pressures in 2009/2010, and it will be a challenge, which senior management and the new clinical divisions are addressing with vigour to rebuild our year end surplus. Surpluses are reinvested in the organisation via capital developments such as the critical care development and the N wards. Future surpluses will assist in funding major capital developments.

SELECTED MEETINGS AND FUNCTIONS

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| 12 December | Symposium to mark the inauguration of the PET/CT scanner and the research collaboration with Merck. |
| 16 December | Formal opening of the Centre for the Physics of Medicine on the University's West Cambridge Campus. |
| 17 December | AHSC planning meeting;
Leadership Academy Year of Achievement event for Cohorts 3 and 4;
Joint meeting of the Board of Directors and ACT trustees. |
| 18 December | Visit to the Trust of representatives of the Sarah Cannon Research Institute of Nashville, Tennessee, which manages one of the largest clinical research programmes in oncology and other therapeutic areas in the USA;
Addenbrooke's Abroad Steering Group meeting;
Rosie Extension Staff Brainstorming meeting. |
| 19 December | AHSC Steering Group meeting. |
| 3 January | Matinée of <i>Grease</i> , organised by and in support of ACT. |

- 8 January I visited Gracefield Gardens, a new Health and Social Centre in Streatham, South London; see Appendix A.
- 12 January First of two Long Service Awards events in the Hexagon.
- 13 January Second Long Service Awards event in the Hexagon.
- 14 January Funeral of Malcolm Perry;
Olivia Newton-John visited the Trust in the morning, and attended a reception in London to launch the Pink Rose Valentine's appeal in the evening.
- 16 January AHSC Steering Group meeting.
- 19 January Visit to the Trust of Councillor Jill Tuck, Leader of Cambridgeshire County Council, and Council CEO Mark Lloyd.
- 21 January FTN Chairs and Chief Executives Meeting in London.
- 22 January Executives' feedback session on their December trip to the US.
- 23 January Finance, Operations and Performance Committee meeting.
- 27 January Board of Directors' meeting;
McKinsey workshop with the Board of Directors on the quality programme;
Remuneration and Nomination Committee meeting.
- 29 January *Leading at the Bedside* Leadership Challenge event;
Leadership Forum talk by Fru Hazlitt.
- 3 February AHSC Stakeholder event, Homerton College.
- 6 February I visited the Center for Health Design and Kaiser Permanente's Garfield Center, both in Oakland, California.
- 7 February I visited the Oakland Children's Hospital and Research Center in California.
- 9 February East of England FT Chairs Group;
Visit to the Trust of Dr Jonathan Perlin, Chief Medical Officer and Senior Vice President of Quality of the Health Corporation of America, and HCA colleagues.
- 10 February I opened a conference organised by Assistant Chief Nurse Lyn McIntyre in the CRI, entitled "*Are we Neglecting Safeguarding in Adults and Making Ourselves Vulnerable?*" Later I met with Teri Willey and Anne Dobrée of Cambridge Enterprise to discuss Cambridge Enterprise at Addenbrooke's.
- 11 February Audit Committee meeting.
- 12 February ACT Strategy Group meeting.
- 13 February Visit to the Trust of Baroness Delyth Morgan, Junior Government Minister at the Department for Children, Schools and Families, and Dr Carol Easton, CEO of CLIC Sargent;
South Campus Board Sub-Group.

- 16 February AHSC Steering Group meeting.
- 17 February I attended a meeting of the FTN Governance Sub-Committee in London, and returned to Cambridge for a meeting with the Vice-Chancellor to discuss the AHSC and the 2020 Vision Campaign.
- 18 February Clinical and Corporate Governance Committee meeting.
- 21 February First anniversary celebration of ACTIVE at the Cambridge Leisure Centre.
- 23 February Board of Directors' Awayday at Madingley Hall.
- 24 February Board of Directors' meeting;
Board of Directors' Remuneration and Nomination Committee meeting.
- 25 February I attended and gave a keynote speech at a conference of Skills for Health East in Newmarket;
Visit to the Trust and Leadership Forum lecture by Lord Darzi.
- 27 February AHSC planning meeting;
Mealtime Initiative Drop-in Session.
- 3 March In the evening I attended an FTN dinner at which Baroness Young, chair of the new Care Quality Commission, spoke.
- 4 March Addenbrooke's Abroad Transition Group meeting;
Visit to the Trust of Lord Tugendhat and Professor Steve Smith, respectively Chairman and Chief Executive of Imperial College Healthcare NHS Trust;
Gareth and I made a presentation to Elizabeth Malubay, a Health Care Assistant on Ward M5 who is one of the first recipients of the *You Made a Difference* Awards for staff who are nominated by patients and colleagues for working above and beyond the call of duty.
- 6 March I attended and chaired the morning session of a Continence Study Day at Fulbourn, organised in conjunction with Addenbrooke's Departments of Urology and Urogynaecology.
- 9 March Following up a visit made by clinical staff from USAF Lakenheath to the Trust last November, Gareth, Jag and I visited the military hospital at USAF Lakenheath to discuss possible areas of cooperation.
- 10 March I attended a meeting of the Papworth Board of Governors in the morning, lunched with Maureen Donnelly on returning to the Trust, and later attended an ACT Trustees meeting.
- 11 March Visit to the Trust of representatives of Cambridge Regional College, Parkside Federation, Anglia Ruskin University and the County Council to discuss the development of learning facilities on the campus.

- 12 March I attended and spoke at a workshop on Extending Patients' Choice of Treatment organised by the Health Foundation in London. In the evening I attended a presentation entitled *Boards and Quality: a US perspective* followed by dinner at McKinsey's London headquarters.
- 16 March Joint board meeting between NHS Cambridgeshire and the Trust.
- 18 March I attended and with Peter Dalton gave a keynote talk on the theme *Creating a Shared Vision: Partnership as the Key to Success* at the Association of NHS Charities annual conference.
- 19 March Visit to the Trust of Dr Robert Winter to discuss the development of a regional trauma network;
Final meeting of the Addenbrooke's Abroad Steering Group in its current form (Addenbrooke's Abroad will come under the umbrella of ACT on 1 April);
Meeting of the Governor/Director Forward Planning Working Group to discuss the Annual Plan.
- 23–27 March Visit to Botswana of a Trust team representing Addenbrooke's Abroad, comprising: Mary Archer (Chairman), Richard Howe (Director of Estates & Facilities), Dr Gilbert Park (Intensive Care Consultant and Chairman of the Joint Drugs & Therapeutics Committee), Diana Kingston (Education Lead Nurse Intensive Care) and Debbie Jankowski (Ophthalmology Specialist Nurse). During this trip, an MOU between the Government of the Republic of Botswana, the Trust and Addenbrooke's Abroad was signed, a baseline assessment of hospital management structures and capabilities was undertaken, discussions were held with the Founding Dean of the University of Botswana Medical School about future medical education links, and Dr Park and Srs Diana Kingston and Debbie Jankowski taught well-received short courses in their specialist areas. A full report of this visit will be prepared.
- 27 March Finance, Operations and Performance Committee meeting.
- 30 March CUHP Steering Group meeting.

CAMBRIDGESHIRE & PETERBOROUGH NHS FOUNDATION TRUST

Governors may be interested to know that Stephen Graves has succeeded Lyn McIntyre as the Trust's nominated governor on the Board of Governors of Cambridge & Peterborough NHS Foundation Trust.

PRIVATE PATIENT INCOME CAP


Baroness Meacher, a cross-bench peer who is Chairman of the East London Mental Health Foundation Trust, tabled a probing amendment supported by the Foundation Trust Network to the Health Bill last month which would have had the effect of removing the private patient income cap on Foundation Trusts. As an alternative to the cap, the amendment introduced a responsibility for trusts to 'demonstrate the benefit to their NHS patients' of their private income. It was debated in committee in the Lords on 19 March. While the debate demonstrated considerable support for the

amendment, particularly in respect of mental health trusts, all but one of which have a PPI cap of zero, the situation is complicated by the judicial review of Monitor's interpretation of the existing cap sought by Unison, and the amendment was withdrawn as a result of the debate. The issue may be raised again when the Bill comes before the Commons for its second reading.

MEALTIME MATTERS

Following recognition that there was no corporate approach to indicating patients' special needs with respect to food and drink, Domestic Services Manager Carin Charlton and speech and language therapist Sarah McLean launched the Trust's Eat-Safe, Drink-Safe initiative last year. Following trials on five wards last spring, the Traffic Light Bedside sign developed through this initiative and shown on the right is being placed above every bed, and a tool showing staff how to fill it in in every ward kitchen. A paediatric version of the sign will be used in the children's wards. The nursing team is responsible for ensuring that the information on each sign is updated on a daily basis for each patient.

In a separate development, Voluntary Services Manager Suzanne Rigby Jones, dietician Helen Davies and nutrition assistant Karen Brogan have created a meal-time volunteering programme, which trains volunteers to assist patients who have difficulty feeding themselves. Governors who would like closer interaction with patients might find this an attractive opportunity.

Name:	
Consultant:	Bed:
	More Information:
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Date:	

GRACEFIELD GARDENS HEALTH AND SOCIAL CARE CENTRE



APPENDIX A

This £8.9m building, funded as part of a LIFT scheme and opened by the Secretary of State for Health last June, provides a functional new home to a wide range of NHS and Lambeth Council services in a single location, including:

- Lambeth PCT nursing, midwifery and therapy services.
- Two GP practices previously housed in poor-quality premises nearby.
- Lambeth Council customer, social care and children's services centres, giving walk-in access to a range of council services including benefits, housing and council tax. Lambeth Council Customer Services staff also provide the greeting and reception service on behalf of the PCT for all visitors to the building.
- A Guy's and St Thomas' clinic, which provides a range of services, including direct access to tests and diagnostics, outpatient consultations and joint working between primary and secondary care professionals in a setting closer to patients' homes. Non-invasive cardiology with walk-in services for ECGs and ECHOs, and a multidisciplinary diabetes service with an emphasis on patient education, are to be added.

Dr Mary Archer
Chairman