

**BOARD OF GOVERNORS**

**CHAIRMAN'S DIARY OF EVENTS**

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- 4 September      Attended presentation on the formulation of strategy given in the Boardroom by Russell King of Anglo American.
- 7 September      Attended re-launch in the Guildhall of the Cambridge Preservation Society as Cambridge Past, Present and Future and the following celebratory dinner in Trinity Hall.
- 8 September      AGM of the Board of Governors, followed by an ordinary meeting of the Board.
- 10 September     Participated in the walk/cycle to work in support of Addenbrooke's Abroad.
- Attended a talk in Birmingham given by the new Secretary of State for Health, Andy Burnham, speak at a seminar organised by Mills & Reeve. Among the points the SoS made were: a multi-year tariff with year-on-year reductions may be introduced; tariffs will also become linked to quality; FT regulation will be changed as a result of Mid Staffs; swine 'flu seems to be displacing seasonal 'flu; social care is 'the big frontier'. We have a system (the NHS) that avoids catastrophic loss to users of our health service; we need a similar system for the users of social care services.
- 11 September     Jointly with the Chief Executive presented *You made a Difference* awards to Dietetic Assistant Victoria Ebsworth for her dedication and effort in the creation of photographic menus for DME patients, and IT Support Engineer James Warren for the leading role he played in dealing with the Conficker virus.
- 12 September     Visited Stansted airport together with ophthalmic surgeon Malcolm Kerr-Muir and Addenbrooke's Abroad Programme manager Evelyn Brealey, to visit the Orbis Flying Hospital. Later attended the afternoon session of the CRI Symposium on effective trial design for novel therapeutics, followed by dinner.
- 14 September     Spoke at University Hospitals Coventry and Warwickshire to senior Trust staff at the request of their Chief Executive Malcolm Stamp, on the topic *Foundation Trust status – is it worth it? – a chairman's view*.
- 15 September     Attended the AUKUH Executive meeting in Guy's Hospital.
- 17 September     Attended the Papworth Board of Governors' meeting and AGM.

- 21 September Travelled to Stansted Airport, in company with the Chief Executive, where I facilitated a session entitled *Chair and CEO Relationship for Optimal Performance* for the current East of England NHS High Potential Executive Programme.
- 22 September Escorted by Katarina McCartney, attended NICU on an energy walkabout and launch of The Sustainable Ward and the Neonatal Intensive Care Unit project.
- Attended the Masterplan Presentation at Clare College, followed by a brief meeting of the 2020 Advisory Group, after which attended the Gala held in King's College.
- 23 September Chaired the interview panel to select Non-Executive Directors.
- 24 September Held a meeting to discuss the possible development of a Maggie's Centre with Maggie's trustee Caroline Courtauld and CEO Laura Lee.
- Attended a meeting of the Finance, Operations and Performance Committee. Later chaired a meeting of the Governance Group.
- 25 September Met with emergency physician Dr Jonathan Fuld and Specialist Registrar Dr Zoe Fritz to discuss their project on replacing DNAR (Do Not Attempt Resuscitation) forms with something more acceptable to patients and staff. This project, for which the Chairman is the Executive Sponsor, is funded by the NIHR Research for Patient Benefit programme. Then attended the opening of the TCY/TYA Oasis Centre in Abingdon House.
- 28 September Attended the launch of the NIHR CLAHRC for Cambridgeshire and Peterborough, which was held at Douglas House, Trumpington.
- Received a deputation led by Brigadier General Mark Ediger of the US Air Force of medical officers from RAF Lakenheath. Some progress is being made towards the accreditation of a number of doctors from Lakenheath's small hospital to undertake clinical work in the Trust.
- Chaired the panel to interview candidates for the Non-Executive Director positions.
- Received the Vice-Chancellor in the boardroom to speak at the vernissage of the 800 Panorama created by Quentin Blake to celebrate the University's octocentenary.
- 29 September Reported the panel's recommendations for the Non-Executive Director positions to an extraordinary meeting of the Board of Governors.
- 30 September Held a breakfast meeting in London with Julian Agnew, former Chairman and Trustee of the Evelyn Trust, to discuss a significant gift from the Evelyn Trust for the Rosie New Build.
- Attended the launch of an appeal for the Helipad, kindly led by Michael Marshall at Marshall's Airport.

- 1 October Attended a meeting of the Court of Anglia Ruskin University.
- 2 October Attended a breakfast meeting of CUHP members, which was followed by a meeting of the shadow CUHP board. Then met with Dr Tom Massaro, Clinical Dean, and Dr Loeto Mazhani, faculty member, both of the Medical School of the University of Botswana, who were visiting the Trust in furtherance of the link between Botswana and Addenbrooke's Abroad.
- 6 October October Board of Directors' meeting.
- Attended and spoke at the Lupus Awareness Day event in the William Harvey Lecture Theatre. Later attended a meeting of the ACT trustees.
- Attended an event at Cambridge Airport to discuss whether the Cambridge Futures group should be reconvened to consider and report on its preferred model for the future governance of the Cambridge region; it seems likely that this initiative will go ahead.
- 7 October Presented the first prize in this year's Addenbrooke's Poetry Competition to Lisa Barton-Ancliffe of Ward G4 for her poem entitled *Memories*.
- 8 October Chaired a meeting of the 2020 Vision Campaign Planning Committee, and then attended a meeting of the Patient Safety Counsel.
- 12 October Attended the Board of Directors' Awayday, which was followed by a farewell dinner for Shona Johnstone and Gerald Coteman.
- 16 October Toured the new Education Centre at UCLH with Sir Peter Dixon, Chairman, and Aidan Halligan, Director of Education.
- 19 October Attended a meeting of the East of England FT Chairs' Group. Then met with Professor Gunning-Schepers, Dean of the Medical Faculty of the University of Amsterdam.
- 20 October Attended a meeting of the Foundation Trust Network Governance Sub-Committee in London.
- 22 October Attended and chaired the Leadership Forum talk by John Fisher Burns, Chief Foreign Correspondent and London Bureau Chief of *The New York Times*.
- 26 October Met with Belinda Hudson and Barbara Morris-Welsh of Independent Audit to discuss their review of the Board of Governors. Then undertook voluntary work session, which on this occasion was on Ward G3.
- 27 October Travelled to Birmingham to speak on the theme *Informed Decision Making: What Does it Really Mean?* to a training day for NHS Innovations' Enhanced Recovery Partnership programme.
- Attended a dinner for members of the UK University Hospitals' Chairs Group at the King's Fund hosted by Niall Dixon to discuss

whether the current contractual framework governing NHS remuneration is appropriate in lean economic times.

- 28 October Attended a meeting of the Foundation Trust Network Chairs and Chief Executives at the Royal College of Obstetricians and Gynaecologists in London.
- 29 October Attended the lunch of local multi-faith leaders held in the Boardroom.
- 30 October Visited the F&G gym to view the new robotic upper limb trainer in the F&G gym.
- Met with Richard Howe, Brenda Hennessy and members of the WRVS to discuss Rosie's new building.
- 2 November Met with Sven Byl and Martin Munro of KPMG to follow up on earlier discussions of the role and remit of AHSCs. Presented November's *You Made A Difference* awards, and then chaired a meeting of the 2020 Vision Campaign Planning Committee.
- 3 November November Board of Directors' meeting.
- 5 November Chaired a meeting of the Addenbrooke's Abroad Committee and participated in the following Strategy Workshop run by Derek Jones.
- Met with Robert Harris, of Monitor, Peter Golsbrough, Stuart King and Katie Abouzahr of BCG to discuss the Board Safety Project. This project is a collaborative initiative between Monitor, the Health Foundation, the NPSA, and the Boston Consulting Group (BCG), an international strategy firm with extensive healthcare experience. The objectives of the project are to understand the challenges faced by Boards in creating a safety culture within their organisations, suggesting key priority interventions that can help overcome these barriers, and creating a high level roadmap for effectively implementing sustained change within an NHS Trust. The work will be piloted in four FTs, including CUH, before rolling out further into the NHS. The Chief Executive was also in attendance at this meeting.
- 6 November Met with Dr Andrew Vallence-Owen, Group Medical Director of BUPA, and others to discuss the future of informed decision making in the UK.
- In company with the Chief Executive, attended and presented gifts at the Long-Service Awards to Trust staff. Later on this date attended the Annual Lecture and Drinks Event, held in the William Harvey Lecture Theatre. This year's speaker was Sue Robinson and her lecture was entitled *A Matter of Life and Death*.
- 9 November Met the new Chief Executive of the PHG Foundation, Mukesh Kapila.
- Attended the Ann Frank Tree Planting ceremony held on the grounds of the campus.

- 11 November Gave a talk on the future of the NHS at the St Mary's Girls' Leadership Development Programme Event in the West Road Concert Hall. Later on this date attended an event entitled *Making Practice-Focused Research happen in a busy clinical world: Moving from good ideas to funded studies* held in the CRUK to encourage nurses to undertake clinical research.
- Attended the Governor/Director Forward Planning meeting.
- 13 November Met with Dame Ruth Silver, David Collins, Keith Brooker and Stuart Edwards from the Learning and Skills Improvement Service to discuss the FT mode of governance, which the LSIS is adopting.
- Met with Andrew Lansley, Jo Finn and Steven Laitner to brief Mr Lansley on NHS initiatives on informed decision making.
- Hosted the visit of Susan Hampshire, who had kindly agreed to plant a tree as a permanent memorial to the Addenbrooke's League of Nurses, which wound itself down in June 2009 after 60 years of existence.
- 15 November Attended the Sick Children's Trust Tea Party for the Friends of Acorn House at Acorn House.
- 16 November Chaired the UK University Hospital Chairs Group's November meeting, at which the speaker was Andrew Lansley.
- 17 November Gave the welcome and thanks at the launch of the Siemens Flash CT Launch which was held in the CT Department. Then visited Maggie's Cancer Care Centre at Charing Cross Hospital in London.
- 19 November Sat on the judging panel for the Trust's first *Think Green Award*.
- Attended the CBC Launch, which was held at the CRI.
- 21 November Attended the Paediatric Intensive Care Unit Ball held at the University Arms Hotel.
- 23 November Undertook monthly mealtime volunteer session, on this occasion on Ward F4. Then took part in the short-listing process for new ACT Trustees.
- Attended a meeting of the Board of Directors of CUHP.
- 24 November Attended the Papworth Board of Governors Meeting. Later hosted the Joint CUH and Papworth Board of Governors' lunch and meeting.
- Attended and spoke at the Ion Beam Therapy Seminar.
- Hosted a dinner for the non-executive directors; this was also attended by the Chief Executive.
- 25 November Attended the launch of the Perry Suite, a new facility within the hospital for bereaved relatives. The official opening was conducted by Dr Colin Murray Parkes, Life President of Cruse Bereavement

Care. The Perry Suite is named for the late Malcolm Perry, who was a patient governor. The Perry Suite has been developed by staff to create a calming supportive environment for those who have experienced bereavement. All the rooms contain specially commissioned artwork from local artists.

26 November Attended and chaired the Leadership Form talk, which on this occasion was given by Professor Lisa Jardine CBE. Professor Jardine's talk was entitled *Patient Safety and Assisted Reproduction: The Regulator versus the Tabloids*.

27 November Attended the Mayor's Reception in the Guildhall.

30 November In company with members of the Trust met with representatives from Lakenheath to sign an MOU between the Trust and USAF Lakenheath.

Attended a meeting of the NIHR/MRC Working Party in London. This group is to advise on the new model contracts to govern tripartite research projects in which trusts, universities and industry are all involved.

**Chairman  
Diary of Events  
3 December 2009**